Application of SOUTHERN CALIFORNIA GAS	)
COMPANY for authority to update its gas revenue	)
requirement and base rates	)
effective January 1, 2019 (U 904-G)	)
Application No. 17-10	
Exhibit No.: (SCG-27-CWP)	

# CAPITAL WORKPAPERS TO PREPARED DIRECT TESTIMONY OF GAVIN H. WORDEN ON BEHALF OF SOUTHERN CALIFORNIA GAS COMPANY

# BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



# 2019 General Rate Case - APP INDEX OF WORKPAPERS

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# Overall Summary For Exhibit No. SCG-27-CWP

Area: CYBER SECURITY
Witness: Gavin H. Worden

A. PROTECT

**B. DETECT** 

C. RESPOND

D. IDENTIFY

In 2016 \$ (000)					
Adjusted-Forecast					
2017	2018	2019			
10,515	16,085	4,807			
5,653	1,477	13,193			
202	1,914	0			
1,474	0	4,731			
17,844	19,476	22,731			

Total

Area: CYBER SECURITY
Witness: Gavin H. Worden
Category: A. PROTECT
Workpaper: VARIOUS

Summary for Category: A. PROTECT

	In 2016\$ (000)				
	Adjusted-Recorded		Adjusted-Forecast		
	2016	2017	2018	2019	
Labor	0	813	1,035	398	
Non-Labor	0	8,868	15,050	4,409	
NSE	0	834	0	0	
Total	0	10,515	16,085	4,807	
FTE	0.0	6.5	9.0	3.6	
00758A RAMP - Incre	emental PKI Rebuld				
Labor	0	58	0	0	
Non-Labor	0	0	0	0	
NSE	0	0	0	0	
Total					
FTE	0	58	0	0	
	0.0 emental Firewall Security	0.5	0.0	0.0	
Labor		50	0	0	
Non-Labor	0	58	0	0	
	0	250	0	0	
NSE	0	0	0	0	
Total	0	308	0	0	
FTE	0.0	0.5	0.0	0.0	
	emental FOF - Converged Per	imeter Security			
Labor	0	116	70	0	
Non-Labor	0	2,400	1,200	0	
NSE	0	0	0	0	
Total	0	2,516	1,270	0	
FTE	0.0	1.0	0.7	0.0	
00758H RAMP - Incre	emental FOF - Host Based Pro	otection			
Labor	0	116	23	0	
Non-Labor	0	2,151	0	0	
NSE	0	0	0	0	
Total		2,267	23		
FTE	0.0	1.0	0.2	0.0	
00758J RAMP - Incre	mental Email Spam Protection		V. <u>–</u>	0.0	
Labor	0	105	0	0	
Non-Labor	0	147	0	0	
NSE	0	834	0	0	
Total	0	1,086			
FTE	0.0	1.0	0.0	0.0	
	0.0	1.0	0.0	0.0	

Area: CYBER SECURITY
Witness: Gavin H. Worden
Category: A. PROTECT
Workpaper: VARIOUS

_		In 2016\$ (0		
-	Adjusted-Recorded	0047	Adjusted-Forecast	0040
00759K DAMD Incre	2016 mental IS Zone Rebuild	2017	2018	2019
Labor		0.4	0	0
Non-Labor	0	81	0	0
NSE	0	820	0	0
Total		0	0	0
FTE	0	901	0	0
	0.0	0.5	0.0	0.0
Labor	mental Security Orchestration		0.5	
Non-Labor	0	105	35	0
NSE	0	1,600	150	0
	0	0	0	0
Total	0	1,705	185	0
FTE	0.0	1.0	0.5	0.0
	mental Critical Gas Infrastruct			
Labor	0	174	0	0
Non-Labor	0	1,500	0	0
NSE .	0	0	0	0
Total	0	1,674	0	0
FTE	0.0	1.0	0.0	0.0
	mental Critical Gas Infrastruct	ure Protection - 20		
Labor	0	0	291	0
Non-Labor	0	0	2,000	0
NSE	0	0	0	0
Total	0	0	2,291	0
FTE	0.0	0.0	2.5	0.0
	mental Critical Gas Infrastruct	ure Protection - 20	019	
Labor	0	0	0	232
Non-Labor	0	0	0	4,000
NSE	0	0	0	0
Total	0	0	0	4,232
FTE	0.0	0.0	0.0	2.0
	mental CASB (cloud data use)			
Labor	0	0	93	0
Non-Labor	0	0	2,800	0
NSE	0	0	0	0
Total	0	0	2,893	0
FTE	0.0	0.0	1.0	0.0
00758R RAMP - Incre	mental Web Applications and l	Database Firewalls	i	
Labor	0	0	128	0
Non-Labor	0	0	2,100	0
NSE	0	0	0	0
Total		0	2,228	
iotai				

Area: CYBER SECURITY
Witness: Gavin H. Worden
Category: A. PROTECT
Workpaper: VARIOUS

	In 2016\$ (000)							
	Adjusted-Recorded		Adjusted-Forecast					
	2016	2017	2018	2019				
00758U RAMP - Incremental Enterprise Source Code Security								
Labor	0	0	80	36				
Non-Labor	0	0	1,100	0				
NSE	0	0	0	0				
Total	0	0	1,180	36				
FTE	0.0	0.0	0.8	0.4				
00758V RAMP - Incre	mental Wired Network Preve	ntative Controls						
Labor	0	0	175	60				
Non-Labor	0	0	3,200	0				
NSE	0	0	0	0				
Total	<u>_</u>	0	3,375	60				
FTE	0.0	0.0	1.0	0.6				
00758W RAMP - Incre	emental Multi Factor Authent	ication Refresh						
Labor	0	0	140	0				
Non-Labor	0	0	2,500	0				
NSE	0	0	0	0				
Total	<u>_</u>	0	2,640					
FTE	0.0	0.0	1.2	0.0				
00758X RAMP - Incremental My Account Multi Factor Authentication								
Labor	0	0	0	70				
Non-Labor	0	0	0	409				
NSE	0	0	0	0				
Total	0	0	<u>_</u>	479				
FTE	0.0	0.0	0.0	0.6				

Beginning of Workpaper Group 00758A - RAMP - Incremental PKI Rebuld

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758A - RAMP - Incremental PKI Rebuld

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded Adjusted F			ısted Fored	ast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	58	0	0
Non-Labor	Zero-Based	0	0	0	0	0	0	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		58	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0

#### **Business Purpose:**

Our enterprise PKI currently uses the SHA-1 signature algorithm. SHA-1 algorithm has been widely used since 1985 but is vulnerable to hacking and is no longer recommended for PKI. Microsoft, Google and other major providers will not recognize certificates signed using SHA-1 after January 1, 2017. The impact to our users (and potentially customers) will be a series of escalating trust notifications beginning December 2015 and eventual loss of access to systems.

#### **Physical Description:**

To secure our websites, intranet communications and applications we must build a new PKI infrastructure using SHA-2 in parallel to the current SHA-1 PKI and issue new certificates to all dependent systems.

#### **Project Justification:**

Enhance security of company websites, intranet communications and applications. Certificate Authorities servers will enable consolidation of systems, simplify support and reduce support complexity. Upgrade to MS Server 2012 will improve high-volume certificate issuance and certificate enrollment across Active Directory Domain Services forest boundaries.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758A - RAMP - Incremental PKI Rebuld

#### Forecast Methodology:

#### Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

#### Non-Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

#### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758A

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758A - RAMP - Incremental PKI Rebuld
Workpaper Detail: 00758A.001 - RAMP - Incremental PKI Rebuld

In-Service Date: 01/31/2017

Description:

Self developed software

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		58	0	0			
Non-Labor		0	0	0			
NSE		0	0	0			
	Total	58	0	0			
FTE		0.5	0.0	0.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758A - RAMP - Incremental PKI Rebuld
Workpaper Detail: 00758A.001 - RAMP - Incremental PKI Rebuld

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Public Key Infrastructure

Program Description: PKI digital key encryption system to protect in transit and to authenticate devices, services, and

applications

Deploy SHA2 compliance public key infrastructure for digital certificates

#### Risk/Mitigation:

Risk: All Cyber Security Risks

Mitigation: Protect

#### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

#### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 00758B - RAMP - Incremental Firewall Security

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758B - RAMP - Incremental Firewall Security

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded Adju			djusted Forecast				
Years	3	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	58	0	0
Non-Labor	Zero-Based	0	0	0	0	0	250	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0		0		308	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0

#### **Business Purpose:**

The Cybersecurity Protect function refers to developing and implementing the appropriate safeguards so that the company can provide safe and reliable delivery of critical infrastructure services. The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of control Categories within this Function include: Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance; and Protective Technology.

Protection-oriented activities are focused on avoiding or limiting potential cybersecurity events. Activities in this functional area include: managing asset access, cybersecurity awareness and training, protective technologies, and system maintenance. Ongoing cybersecurity awareness and training is important for engaging all employees so that they understand their roles and responsibilities regarding cybersecurity. Other activities in this area include vulnerability management, system implementation, security consulting and support, and operating support for protection systems. This support can include: two-factor authentication, the public key infrastructure, malware prevention, web content management, and supporting network protections, such as firewalls and intrusion detection and prevention.

#### **Physical Description:**

Evaluate and deploy a firewall management system (hardware and software) to control outbound firewall egress policies, Prevent unauthorized access to firewall, centrally managed configurations, mitigate vulnerabilities using industry standard best practices, Secure the Enterprise network perimeter and internal firewalls.

#### Project Justification:

Reduced risk of business system outages, data loss, and malware proliferation. Increased efficiency in firewall request approval and risk assessment and enhancing current capabilities.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758B - RAMP - Incremental Firewall Security

#### Forecast Methodology:

#### Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

#### Non-Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

#### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758B

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758B - RAMP - Incremental Firewall Security
Workpaper Detail: 00758B.001 - RAMP - Incremental Firewall Security

In-Service Date: 02/28/2017

Description:

Tufin upgrade

Forecast In 2016 \$(000)						
Years 2017 2018 2019						
Labor		58	0	0		
Non-Labor		250	0	0		
NSE		0	0	0		
	Total	308	0	0		
FTE		0.5	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758B - RAMP - Incremental Firewall Security
Workpaper Detail: 00758B.001 - RAMP - Incremental Firewall Security

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Web Applications and Database Firewalls

Program Description: Firewall Security

#### Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Protect

#### Forecast CPUC Cost Estimates (\$000)

	<u> 2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Construction Start Date: In Service Date:02/28/2017

Work Type: Non-Mandated

Work Type Citation: See Workpaper

#### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 00758G - RAMP - Incremental FOF - Converged Perimeter Security

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758G - RAMP - Incremental FOF - Converged Perimeter Security

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adju	sted Record	led		Adjusted Forecast		
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	116	70	0
Non-Labor	Zero-Based	0	0	0	0	0	2,400	1,200	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	2,516	1,270	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.7	0.0

#### **Business Purpose:**

Simplify network perimeter cybersecurity systems to improve ability to monitor and support protection and detection functions.

#### **Physical Description:**

The scope of this project will focus on firewalls (4) and Intrusion Prevention Devices (6) at the data center perimeters. Project team will be formed to develop and RFP to identify viable alternatives and conduct on site evaluations to determine the best solution.

## **Project Justification:**

Enhance cybersecurity controls of perimeter and provide operational efficiencies.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758G - RAMP - Incremental FOF - Converged Perimeter Security

#### Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

#### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

#### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758G

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758G - RAMP - Incremental FOF - Converged Perimeter Security

Workpaper Detail: 00758G.001 - RAMP - Incremental Fueling Our Future 760

In-Service Date: 06/30/2018

Description:

FOF IDEA # 760

Forecast In 2016 \$(000)							
	Years	2017	2018	2019			
Labor		116	70	0			
Non-Labor		2,400	1,200	0			
NSE		0	0	0			
	Total	2,516	1,270				
FTE		1.0	0.7	0.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758G - RAMP - Incremental FOF - Converged Perimeter Security

Workpaper Detail: 00758G.001 - RAMP - Incremental Fueling Our Future 760

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Converged Perimeter Systems

Program Description: Converged Perimeter Systems - FOF 760

#### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

#### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

#### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 00758H - RAMP - Incremental FOF - Host Based Protection

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758H - RAMP - Incremental FOF - Host Based Protection

## Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded			Adjı	Adjusted Forecast			
Years	3	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	116	23	0
Non-Labor	Zero-Based	0	0	0	0	0	2,151	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0		0		2,267	23	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.2	0.0

#### **Business Purpose:**

Continued implementation of separate systems causes additional infrastructure need, multi-vendor incompatability and additional endpoint agents that compete for system resources.

#### **Physical Description:**

Servers would be included in the scope of this project.

#### **Project Justification:**

Virtualized servers will be better protected and resillient when located outside the protected perimeter, such as being placed in cloud environments or connecting to the network while working offsite.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758H - RAMP - Incremental FOF - Host Based Protection

#### Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

#### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

#### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758H

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758H - RAMP - Incremental FOF - Host Based Protection Workpaper Detail: 00758H.001 - RAMP - Incremental Fueling Our Future 790

In-Service Date: 03/31/2018

Description:

Self developed software portion of the project. FOF IDEA # 790

	Forecast In 2016 \$(000)								
	Years 2017 2018 2019								
Labor		116	23	0					
Non-Labor		324	0	0					
NSE		0	0	0					
	Total	440	23	0					
FTE		1.0	0.2	0.0					

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758H - RAMP - Incremental FOF - Host Based Protection Workpaper Detail: 00758H.001 - RAMP - Incremental Fueling Our Future 790

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Host Based Protection

Program Description: Host Based Protection - FOF 790

#### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

#### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Explanation:

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758H - RAMP - Incremental FOF - Host Based Protection Workpaper Detail: 00758H.002 - RAMP - Incremental Fueling Our Future 790

In-Service Date: 03/31/2018

Description:

License/materials purchase (non self developed)

Forecast In 2016 \$(000)									
	Years 2017 2018 2019								
Labor		0	0	0					
Non-Labor		1,827	0	0					
NSE		0	0	0					
	Total	1,827	0	0					
FTE		0.0	0.0	0.0					

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758H - RAMP - Incremental FOF - Host Based Protection Workpaper Detail: 00758H.002 - RAMP - Incremental Fueling Our Future 790

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Hosted Based Protection

Program Description: Hosted Based Protection - FOF 790

#### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

#### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

#### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 00758J - RAMP - Incremental Email Spam Protection

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758J - RAMP - Incremental Email Spam Protection

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded Adjusted Fore			ast				
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	105	0	0
Non-Labor	Zero-Based	0	0	0	0	0	147	0	0
NSE	Zero-Based	0	0	0	0	0	834	0	0
Tota	ıl	0	0	0	0		1,086	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0

#### **Business Purpose:**

The Cybersecurity Protect function refers to developing and implementing the appropriate safeguards so that the company can provide safe and reliable delivery of critical infrastructure services. The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of control Categories within this Function include: Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance; and Protective Technology.

Protection-oriented activities are focused on avoiding or limiting potential cybersecurity events. Activities in this functional area include: managing asset access, cybersecurity awareness and training, protective technologies, and system maintenance. Ongoing cybersecurity awareness and training is important for engaging all employees so that they understand their roles and responsibilities regarding cybersecurity. Other activities in this area include vulnerability management, system implementation, security consulting and support, and operating support for protection systems. This support can include: two-factor authentication, the public key infrastructure, malware prevention, web content management and supporting network protections such as firewalls and intrusion detection and prevention.

#### **Physical Description:**

Deployment of email protection system hardware and software.

#### **Project Justification:**

The legacy email provides spam filter and malware defense system for all internal and external email that has reached end of life. Select and deploy a current state system.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758J - RAMP - Incremental Email Spam Protection

#### Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

#### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

#### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758J

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758J - RAMP - Incremental Email Spam Protection

Workpaper Detail: 00758J.001 - RAMP - Incremental RFP to evaluate and upgrade spam malware filter

In-Service Date: 10/31/2017

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)						
	Years 2017 2018 2019					
Labor		105	0	0		
Non-Labor		147	0	0		
NSE		0	0	0		
	Total	252	0	0		
FTE		1.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758J - RAMP - Incremental Email Spam Protection

Workpaper Detail: 00758J.001 - RAMP - Incremental RFP to evaluate and upgrade spam malware filter

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Email and Web Browser Protections

Program Description: Solution deployment for internet email spam, phishing and malware filtering

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758J - RAMP - Incremental Email Spam Protection

Workpaper Detail: 00758J.002 - RAMP - Incremental RFP to evaluate and upgrade spam malware filter - SDS

In-Service Date: 10/31/2017

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)						
	Years 2017 2018 2019					
Labor		0	0	0		
Non-Labor		0	0	0		
NSE		834	0	0		
	Total	834	0	0		
FTE		0.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758J - RAMP - Incremental Email Spam Protection

Workpaper Detail: 00758J.002 - RAMP - Incremental RFP to evaluate and upgrade spam malware filter - SDS

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Email and Web Browser Protections

Program Description: Solution deployment for internet email spam, phishing and malware filtering

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758K - RAMP - Incremental IS Zone Rebuild

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758K - RAMP - Incremental IS Zone Rebuild

## Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	81	0	0
Non-Labor	Zero-Based	0	0	0	0	0	820	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0		901	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0

## **Business Purpose:**

Ensure continued network reliability and ensure recovery is quick and supported in the event of a hardware or software network device failure.

## **Physical Description:**

Replace all network switches in both RB and MPK IS physical zones and upgrade the connectivity between racks to10GB. Replace KVMS equipment.

## **Project Justification:**

Timely replacement of technology infrastructure

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758K - RAMP - Incremental IS Zone Rebuild

## Forecast Methodology:

### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758K

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758K - RAMP - Incremental IS Zone Rebuild

Workpaper Detail: 00758K.001 - RAMP - Incremental replace switches and IPS IS zone

In-Service Date: 11/30/2017

Description:

replace switches and IPS IS zone

Forecast In 2016 \$(000)						
	Years 2017 2018 2019					
Labor		81	0	0		
Non-Labor		820	0	0		
NSE		0	0	0		
	Total	901	0	0		
FTE		0.5	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758K - RAMP - Incremental IS Zone Rebuild

Workpaper Detail: 00758K.001 - RAMP - Incremental replace switches and IPS IS zone

## RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: IS Zone Rebuild

Program Description: Replace switches and IPS in IS zone

## Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758M - RAMP - Incremental Security Orchestration

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758M - RAMP - Incremental Security Orchestration

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded			Adjusted Forecast				
Years	3	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	105	35	0
Non-Labor	Zero-Based	0	0	0	0	0	1,600	150	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0		0	0	0	1,705	185	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.5	0.0

## **Business Purpose:**

The Cybersecurity Respond function refers to developing and implementing the appropriate activities to take action regarding a detected Cybersecurity event. The Respond Function supports the ability to contain the impact of a potential Cybersecurity event. Examples of control Categories within this Function include: Response Planning; Communications; Analysis; Mitigation and Improvements.

The Incident Response team coordinates cybersecurity incident response activities when a security event is escalated. They also provide analysis of the incident, during the incident, to determine the most effective response, as well as after the incident in terms of lessons learned. During the incident, communications with stakeholders are maintained. This functional area is the focus of ongoing training to maintain readiness through exercises to validate the response plans for high impact systems.

### **Physical Description:**

Automation of repeatable Information Security Operations Center tasks on the business network.

## **Project Justification:**

Currently many repeatable incident reponse processes are handled manually. These repeatable incident response tasks could be executed more effectively and more quickly through process automation, freeing up analyst time to focus on higher value tasks.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758M - RAMP - Incremental Security Orchestration

## Forecast Methodology:

### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758M

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758M - RAMP - Incremental Security Orchestration

Workpaper Detail: 00758M.001 - RAMP - Incremental Automate key security triage tasks

In-Service Date: 03/31/2018

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)						
	Years 2017 2018 2019					
Labor		105	35	0		
Non-Labor		240	150	0		
NSE		0	0	0		
	Total	345	185	0		
FTE		1.0	0.5	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758M - RAMP - Incremental Security Orchestration

Workpaper Detail: 00758M.001 - RAMP - Incremental Automate key security triage tasks

## RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Security Orchestration

Program Description: Automate key security triage tasks

## Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Respond

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758M - RAMP - Incremental Security Orchestration

Workpaper Detail: 00758M.002 - RAMP - Incremental Automate key security triage tasks

In-Service Date: 03/31/2018

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)					
Years 2017 2018 2019					
Labor		0	0	0	
Non-Labor		1,360	0	0	
NSE		0	0	0	
	Total	1,360	0	0	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758M - RAMP - Incremental Security Orchestration

Workpaper Detail: 00758M.002 - RAMP - Incremental Automate key security triage tasks

## RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Security Orchestration

Program Description: Automate key security triage tasks

## Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Respond

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758N - RAMP - Incremental Critical Gas Infrastructure Protection

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758N - RAMP - Incremental Critical Gas Infrastructure Protection

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast N	Method	Adjusted Recorded			Adjusted Forecast				
Years	5	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	174	0	0
Non-Labor	Zero-Based	0	0	0	0	0	1,500	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Total		0	0	0	0	0	1,674	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0

## **Business Purpose:**

The Cybersecurity Protect function refers to developing and implementing the appropriate safeguards so that the company can provide safe and reliable delivery of critical infrastructure services. The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of control Categories within this Function include: Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance; and Protective Technology.

Protection-oriented activities are focused on avoiding or limiting potential cybersecurity events. Activities in this functional area include: managing asset access, cybersecurity awareness and training, protective technologies, and system maintenance. Ongoing cybersecurity awareness and training is important for engaging all employees so that they understand their roles and responsibilities regarding cybersecurity. Other activities in this area include vulnerability management, system implementation, security consulting and support, and operating support for protection systems. This support can include: two-factor authentication, the public key infrastructure, malware prevention, web content management, and supporting network protections, such as firewalls and intrusion detection and prevention.

#### **Physical Description:**

Evaluate and deploy hardware and software meet cybersecurity protection requirements

#### **Project Justification:**

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- Timely implementation of technology controls
- Addressing evolving threat capabilities
- Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758N - RAMP - Incremental Critical Gas Infrastructure Protection

## Forecast Methodology:

### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758N

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758N - RAMP - Incremental Critical Gas Infrastructure Protection

Workpaper Detail: 00758N.001 - RAMP - Incremental Gas infrastructure protection systems - 2017

In-Service Date: 11/30/2017

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		174	0	0			
Non-Labor		225	0	0			
NSE		0	0	0			
	Total	399	0	0			
FTE		1.0	0.0	0.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758N - RAMP - Incremental Critical Gas Infrastructure Protection

Workpaper Detail: 00758N.001 - RAMP - Incremental Gas infrastructure protection systems - 2017

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Critical Gas Infrastructure Protection

Program Description: Critical Gas Infrastructure Protection

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Work Paper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758N - RAMP - Incremental Critical Gas Infrastructure Protection

Workpaper Detail: 00758N.002 - RAMP - Incremental Gas infrastructure protection - 2017

In-Service Date: 11/30/2017

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		0	0	0			
Non-Labor		1,275	0	0			
NSE		0	0	0			
	Total	1,275	0	0			
FTE		0.0	0.0	0.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758N - RAMP - Incremental Critical Gas Infrastructure Protection

Workpaper Detail: 00758N.002 - RAMP - Incremental Gas infrastructure protection - 2017

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Critical Gas Infrastructure Protection

Program Description: Critical Gas Infrastructure Protection

## Risk/Mitigation:

Risk: A major cyber securtiy incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Work Paper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	291	0
Non-Labor	Zero-Based	0	0	0	0	0	0	2,000	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0		0	2,291	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	2.5	0.0

### **Business Purpose:**

The Cybersecurity Protect function refers to developing and implementing the appropriate safeguards so that the company can provide safe and reliable delivery of critical infrastructure services. The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of control Categories within this Function include: Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance; and Protective Technology.

Protection-oriented activities are focused on avoiding or limiting potential cybersecurity events. Activities in this functional area include: managing asset access, cybersecurity awareness and training, protective technologies, and system maintenance. Ongoing cybersecurity awareness and training is important for engaging all employees so that they understand their roles and responsibilities regarding cybersecurity. Other activities in this area include vulnerability management, system implementation, security consulting and support, and operating support for protection systems. This support can include: two-factor authentication, the public key infrastructure, malware prevention, web content management, and supporting network protections, such as firewalls and intrusion detection and prevention.

#### Physical Description:

Evaluate and deploy hardware and software meet cybersecurity protection requirements.

#### Project Justification:

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- Timely implementation of technology controls
- Addressing evolving threat capabilities
- Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

## Forecast Methodology:

### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758O

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

Workpaper Detail: 00758O.001 - RAMP - Incremental Gas infrastructure protection

In-Service Date: 10/31/2018

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)								
	Years 2017 2018 2019							
Labor		0	291	0				
Non-Labor		0	300	0				
NSE		0	0	0				
	Total	0	591	0				
FTE		0.0	2.5	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

Workpaper Detail: 00758O.001 - RAMP - Incremental Gas infrastructure protection

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Critical Gas Infrastructure Protection - 2018

Program Description: Critical Gas Infrastructure Protection - 2018

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

Workpaper Detail: 00758O.002 - RAMP - Incremental Gas infrastructure protection

In-Service Date: 10/31/2018

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		0	0	0			
Non-Labor		0	1,700	0			
NSE		0	0	0			
	Total	0	1,700	0			
FTE		0.0	0.0	0.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758O - RAMP - Incremental Critical Gas Infrastructure Protection - 2018

Workpaper Detail: 00758O.002 - RAMP - Incremental Gas infrastructure protection

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Critical Gas Infrastructure Protection - 2018

Program Description: Critical Gas Infrastructure Protection - 2018

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group

00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

### Summary of Results (Constant 2016 \$ in 000s):

Forecast N	Method	Adjusted Recorded		Adju	Adjusted Forecast				
Years	<b>3</b>	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	232
Non-Labor	Zero-Based	0	0	0	0	0	0	0	4,000
NSE	Zero-Based	0	0	0	0	0	0	0	0
Total		0	0	0	0	0	0	0	4,232
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0

## **Business Purpose:**

The Cybersecurity Protect function refers to developing and implementing the appropriate safeguards so that the company can provide safe and reliable delivery of critical infrastructure services. The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of control Categories within this Function include: Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance and Protective Technology.

Protection-oriented activities are focused on avoiding or limiting potential cybersecurity events. Activities in this functional area include: managing asset access, cybersecurity awareness and training, protective technologies, and system maintenance. Ongoing cybersecurity awareness and training is important for engaging all employees so that they understand their roles and responsibilities regarding cybersecurity. Other activities in this area include vulnerability management, system implementation, security consulting and support, and operating support for protection systems. This support can include: two-factor authentication, the public key infrastructure, malware prevention, web content management, and supporting network protections, such as firewalls and intrusion detection and prevention.

#### **Physical Description:**

Evaluate and deploy hardware and software meet cybersecurity protection requirements.

#### Project Justification:

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- · Timely implementation of technology controls
- · Addressing evolving threat capabilities
- Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758P

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

Workpaper Detail: 00758P.001 - RAMP - Incremental Gas infrastructure protection

In-Service Date: 10/31/2019

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	232	
Non-Labor		0	0	600	
NSE		0	0	0	
	Total	0	0	832	
FTE		0.0	0.0	2.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

Workpaper Detail: 00758P.001 - RAMP - Incremental Gas infrastructure protection

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Critical Gas Infrastructure Protection

Program Description: Critical Gas Infrastructure Protection - 2019

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

Workpaper Detail: 00758P.002 - RAMP - Incremental Gas infrastructure protection

In-Service Date: 10/31/2019

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	0	
Non-Labor		0	0	3,400	
NSE		0	0	0	
	Total	0		3,400	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758P - RAMP - Incremental Critical Gas Infrastructure Protection - 2019

Workpaper Detail: 00758P.002 - RAMP - Incremental Gas infrastructure protection

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Critical Gas Infrastructure Protection

Program Description: Critical Gas Infrastructure Protection - 2019

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpapers

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758Q - RAMP - Incremental CASB (cloud data use)

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758Q - RAMP - Incremental CASB (cloud data use)

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast	Method		Adjusted Recorded			Adjusted Forecast			
Years	s	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	93	0
Non-Labor	Zero-Based	0	0	0	0	0	0	2,800	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	2,893	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0

### **Business Purpose:**

Implement the ability to monitor services, policy enforcement and data loss in cloud solution.

### **Physical Description:**

Deploy CASB appliances at the data centers and acquire software licensing from top tier provider in time to support enterprise deployment of cloud technologies.

### **Project Justification:**

- · Greater ability to identify, react, respond, and recover from a sensitive information extraction and cyber security incident
- · Limit potential impact due to a cyber security incident
- Ability to leverage this technology for future requirements

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758Q - RAMP - Incremental CASB (cloud data use)

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758Q

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758Q - RAMP - Incremental CASB (cloud data use)

Workpaper Detail: 00758Q.001 - RAMP - Incremental Cloud Access Security Broker i.e. Netskope RSA

In-Service Date: 08/31/2018

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	93	0	
Non-Labor		0	420	0	
NSE		0	0	0	
	Total	0	513	0	
FTE		0.0	1.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758Q - RAMP - Incremental CASB (cloud data use)

Workpaper Detail: 00758Q.001 - RAMP - Incremental Cloud Access Security Broker i.e. Netskope RSA

## RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: CASB (cloud data use)
Program Description: CASB (cloud data use)

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758Q - RAMP - Incremental CASB (cloud data use)

Workpaper Detail: 00758Q.002 - RAMP - Incremental Cloud Access Security Broker i.e. Netskope RSA

In-Service Date: 08/31/2018

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	0	
Non-Labor		0	2,380	0	
NSE		0	0	0	
	Total	0	2,380	0	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758Q - RAMP - Incremental CASB (cloud data use)

Workpaper Detail: 00758Q.002 - RAMP - Incremental Cloud Access Security Broker i.e. Netskope RSA

## RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: CASB (cloud data use)
Program Description: CASB (cloud data use)

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	2018	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758R - RAMP - Incremental Web Applications and Database Firewalls

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758R - RAMP - Incremental Web Applications and Database Firewalls

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	128	0
Non-Labor	Zero-Based	0	0	0	0	0	0	2,100	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	2,228	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	1.1	0.0

#### **Business Purpose:**

WAF implementation would defend and alert against attacks that have been the most common vectors of attack. It would also allow us to protect systems in production with undiscovered (zero day) vulnerabilities. This capability would provide a development team more time to fix issues while not impeding deployment schedules.

### **Physical Description:**

This project will implement a High Availability WAF configuration located at both datacenters to protect web facing systems, and enhance response to vulnerabilities as well as the system's availability SLAs. The WAF placement would initially protect web facing servers that handle sensitive data or that connect to systems that contain sensitive data. Other systems would then be added as capacity allows. This system would integrate with current cybersecurity systems for Web Services protection.

#### **Project Justification:**

Provides an extra layer of protection for web applications and databases by implementing a general protection versus mis-use as well as a method to quickly address an incident or vulnerability without modifying the underlying application. The quick response capability is particularly valuable in situations where a new vulnerability has been discovered but no patch has been made available.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758R - RAMP - Incremental Web Applications and Database Firewalls

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758R

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758R - RAMP - Incremental Web Applications and Database Firewalls

Workpaper Detail: 00758R.001 - RAMP - Incremental Security controls on servers. Deploy web application firewalls

In-Service Date: 09/30/2018

Description:

Security controls on servers. Deploy web application firewalls

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	128	0	
Non-Labor		0	2,100	0	
NSE		0	0	0	
	Total	0	2,228	0	
FTE		0.0	1.1	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758R - RAMP - Incremental Web Applications and Database Firewalls

Workpaper Detail: 00758R.001 - RAMP - Incremental Security controls on servers. Deploy web application firewalls

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Web Applications and Database Firewalls

Program Description: Security controls on servers. Deploy web application firewalls

### Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Protect

### Forecast CPUC Cost Estimates (\$000)

	2017	2018	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758U - RAMP - Incremental Enterprise Source Code Security

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758U - RAMP - Incremental Enterprise Source Code Security

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	80	36
Non-Labor	Zero-Based	0	0	0	0	0	0	1,100	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		0	1,180	36
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.8	0.4

### **Business Purpose:**

These security systems enhance our ability to support cloud based solutions. Capability to detect security vulnerabilities and exposure prior to production release of code.

### **Physical Description:**

Purchase infrastructure (servers and storage systems) necessary to expand existing source code security scanning system for use across IT developers groups; internal and external third party. The project will have standard interfaces to Source Code Management tool.

### **Project Justification:**

Currently source code security checking is done via developer training and testing at the end of the development cycle. This project integrates the source code security testing into the development process so that problems are identified as they occur so that they can be addressed immediately. This change will reduce the likelihood of a cybersecurity impact due to code vulnerabilities.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758U - RAMP - Incremental Enterprise Source Code Security

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758U

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758U - RAMP - Incremental Enterprise Source Code Security

Workpaper Detail: 00758U.001 - RAMP - Incremental Proactive preventative application scanning static analysis of sourc

In-Service Date: 03/31/2019

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)								
	Years 2017 2018 2019							
Labor		0	80	36				
Non-Labor		0	165	0				
NSE		0	0	0				
	Total	0	245	36				
FTE		0.0	0.8	0.4				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758U - RAMP - Incremental Enterprise Source Code Security

Workpaper Detail: 00758U.001 - RAMP - Incremental Proactive preventative application scanning static analysis of source code before

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Enterprise Source Code Security

Program Description: Proactive preventative application scanning, static analysis of source code before in house and/or third

party software is released into production

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758U - RAMP - Incremental Enterprise Source Code Security

Workpaper Detail: 00758U.002 - RAMP - Incremental Proactive preventative application scanning static analysis of sour

In-Service Date: 03/31/2019

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)								
	Years 2017 2018 2019							
Labor		0	0	0				
Non-Labor		0	935	0				
NSE		0	0	0				
	Total	0	935	0				
FTE		0.0	0.0	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758U - RAMP - Incremental Enterprise Source Code Security

Workpaper Detail: 00758U.002 - RAMP - Incremental Proactive preventative application scanning static analysis of source code

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Enterprise Source Code Security

Program Description: Proactive preventative application scanning, static analysis of source code before in house and/or third

party software is released into production

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group

00758V - RAMP - Incremental Wired Network Preventative Controls

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758V - RAMP - Incremental Wired Network Preventative Controls

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast	Method	Adjusted Recorded Adjuste			sted Forec	ted Forecast			
Years	s	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	175	60
Non-Labor	Zero-Based	0	0	0	0	0	0	3,200	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	3,375	60
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.6

### **Business Purpose:**

Enhanced ability to identify, protect, detect, respond, and recover from a event which results from compromised device connecting to the wired network.

### Physical Description:

This project will evaluate current state solutions and deploy a technology which will manage wired network access. In addition to providing network access based upon policy; the project will also integrate this solution with existing systems to automatically remediate malicious or high risk endpoints; it will also provide visability and siutational awareness to the Network Operations Center and Information Security Operations Center

### **Project Justification:**

Prevent unauthorized network access to sensitive networks.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758V - RAMP - Incremental Wired Network Preventative Controls

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758V

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758V - RAMP - Incremental Wired Network Preventative Controls

Workpaper Detail: 00758V.001 - RAMP - Incremental Impl tech ctrls to authenticate substation devices before granting n

In-Service Date: 04/30/2019

Description:

Implement technical controls to authenticate substation devices before granting network access

Forecast In 2016 \$(000)								
	Years 2017 2018 2019							
Labor		0	175	60				
Non-Labor		0	3,200	0				
NSE		0	0	0				
	Total	0	3,375	60				
FTE		0.0	1.0	0.6				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758V - RAMP - Incremental Wired Network Preventative Controls

Workpaper Detail: 00758V.001 - RAMP - Incremental Impl tech ctrls to authenticate substation devices before granting ntwk access

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Wired Network Preventative Controls

Program Description: Implement technical controls to authenticate substation devices before granting network access

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

#### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758W - RAMP - Incremental Multi Factor Authentication Refresh

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758W - RAMP - Incremental Multi Factor Authentication Refresh

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded Adju			usted Forecast				
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	140	0
Non-Labor	Zero-Based	0	0	0	0	0	0	2,500	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	2,640	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	1.2	0.0

### **Business Purpose:**

Improve access security controls for remote privileged access.

### **Physical Description:**

This project will encompass all of the current MFA implementation as well as servers and cloud offerings. MFA should be rolled out enterprise-wide and should be distributed to all users and vendors.

#### **Project Justification:**

Timely replacement with current state multi-factor authentication technology.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758W - RAMP - Incremental Multi Factor Authentication Refresh

# Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758W

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758W - RAMP - Incremental Multi Factor Authentication Refresh

Workpaper Detail: 00758W.001 - RAMP - Incremental RSA or another

In-Service Date: 10/31/2018

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	140	0	
Non-Labor		0	375	0	
NSE		0	0	0	
	Total		515	0	
FTE		0.0	1.2	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758W - RAMP - Incremental Multi Factor Authentication Refresh

Workpaper Detail: 00758W.001 - RAMP - Incremental RSA or another

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Multi Factor Authentication Refresh
Program Description: RSA or like authentication refresh

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

# Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758W - RAMP - Incremental Multi Factor Authentication Refresh

Workpaper Detail: 00758W.002 - RAMP - Incremental RSA or another

In-Service Date: 10/31/2018

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	0	
Non-Labor		0	2,125	0	
NSE		0	0	0	
	Total		2,125	0	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758W - RAMP - Incremental Multi Factor Authentication Refresh

Workpaper Detail: 00758W.002 - RAMP - Incremental RSA or another

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Multi Factor Authentication Refresh
Program Description: RSA or like authentication refresh

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

# Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758X - RAMP - Incremental My Account Multi Factor Authentication

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758X - RAMP - Incremental My Account Multi Factor Authentication

## Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded Adjust			usted Fored	sted Forecast			
Years	5	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	70
Non-Labor	Zero-Based	0	0	0	0	0	0	0	409
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		0	0	479
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6

## **Business Purpose:**

- Improved customer account protection and user experience.
- · Reduced likelihood of and impact of account takeovers.

## **Physical Description:**

Custom development of 2FA for SCG and SDGE MyAccount applications.

#### **Project Justification:**

Increased risk of customer energy usage data breaches due to compromised customer credentials. As 2FA adoption increases across all verticals, customers expect to have the 2FA option to protect their information.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758X - RAMP - Incremental My Account Multi Factor Authentication

# Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758X

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: A. PROTECT

Category-Sub: 1. PROTECT

Workpaper Group: 00758X - RAMP - Incremental My Account Multi Factor Authentication
Workpaper Detail: 00758X.001 - RAMP - Incremental My Account two factor authentication

In-Service Date: 04/30/2019

Description:

My Account two factor authentication

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	70	
Non-Labor		0	0	409	
NSE		0	0	0	
	Total	0	0	479	
FTE		0.0	0.0	0.6	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: A. PROTECT
Category-Sub: 1. PROTECT

Workpaper Group: 00758X - RAMP - Incremental My Account Multi Factor Authentication
Workpaper Detail: 00758X.001 - RAMP - Incremental My Account two factor authentication

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: My Account Multi Factor Authentication

Program Description: My Account two factor authentication

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

# Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

In 2016\$ (000)

Area: CYBER SECURITY
Witness: Gavin H. Worden
Category: B. DETECT
Workpaper: VARIOUS

Summary for Category: B. DETECT

	Adjusted-Recorded	111 20 105 (0	Adjusted-Forecast	
	2016	2017	2018	2019
Labor	0	453	127	694
Non-Labor	0	5,200	1,350	12,499
NSE	0	0	0	0
Total		5,653	1,477	13,193
FTE	0.0	3.7	1.3	6.0
00758AA RAMP - Inc	remental Threat Response sys	tems		
Labor	0	0	0	231
Non-Labor	0	0	0	4,000
NSE	0	0	0	0
Total	0	0	0	4,231
FTE	0.0	0.0	0.0	2.0
00758AB RAMP - Inc	remental Threat Recovery syst	ems		
Labor	0	0	0	231
Non-Labor	0	0	0	3,999
NSE	0	0	0	0
Total		0		4,230
FTE	0.0	0.0	0.0	2.0
00758D RAMP - Incre	emental SCG Network Anomaly	Detection Phase 1		
Labor	0	128	0	0
Non-Labor	0	1,616	0	0
NSE	0	0	0	0
Total		1,744		0
FTE	0.0	1.0	0.0	0.0
00758F RAMP - Incre	mental Insider Threat Detectio	n / Prevention		
Labor	0	139	0	0
Non-Labor	0	1,704	0	0
NSE	0	0	0	0
Total		1,843		0
FTE	0.0	1.2	0.0	0.0
00758I RAMP - Increr	mental SSL Decryption			
Labor	0	116	0	0
Non-Labor	0	180	0	0
NSE	0	0	0	0
Total		296	0	0
FTE	0.0	1.0	0.0	0.0
		· · ·		

Area: CYBER SECURITY
Witness: Gavin H. Worden
Category: B. DETECT
Workpaper: VARIOUS

	In 2016\$ (000)				
	Adjusted-Recorded	•	Adjusted-Forecast		
	2016	2017	2018	2019	
00758L RAMP - Incre	mental Network Security Mor	nitoring			
Labor	0	70	46	0	
Non-Labor	0	1,700	100	0	
NSE	0	0	0	0	
Total	0	1,770	146	0	
FTE	0.0	0.5	0.5	0.0	
00758S RAMP - Incre	mental Perimeter Tap Infrast	ructure Redesign			
Labor	0	0	81	0	
Non-Labor	0	0	1,250	0	
NSE	0	0	0	0	
Total	0	0	1,331	0	
FTE	0.0	0.0	0.8	0.0	
00758Z RAMP - Incre	mental Threat Detection syst	ems			
Labor	0	0	0	232	
Non-Labor	0	0	0	4,500	
NSE	0	0	0	0	
Total	0	0	0	4,732	
FTE	0.0	0.0	0.0	2.0	

Beginning of Workpaper Group 00758AA - RAMP - Incremental Threat Response systems

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758AA - RAMP - Incremental Threat Response systems

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded		Adjusted Forecast					
Years	<b>3</b>	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	231
Non-Labor	Zero-Based	0	0	0	0	0	0	0	4,000
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0		0	0		0	0	4,231
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0

#### **Business Purpose:**

The Cybersecurity Respond function refers to developing and implementing the appropriate activities to take action regarding a detected Cybersecurity event. The Respond Function supports the ability to contain the impact of a potential Cybersecurity event. Examples of control Categories within this Function include: Response Planning; Communications; Analysis; Mitigation and Improvements.

The Incident Response team coordinates cybersecurity incident response activities when a security event is escalated. They also provide analysis of the incident during the incident to determine the most effective response as well as after the incident in terms of lessons learned. During the incident communications with stakeholders are maintained. This functional area is the focus of ongoing training to maintain readiness through exercises to validate the response plans for high impact systems.

#### **Physical Description:**

Evaluate and deploy hardware and software systems to improve Cybersecurity Response function capabilities

## **Project Justification:**

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- Timely implementation of technology controls
- · Addressing evolving threat capabilities
- · Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758AA - RAMP - Incremental Threat Response systems

# Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758AA

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758AA - RAMP - Incremental Threat Response systems

Workpaper Detail: 00758AA.001 - RAMP - Incremental Automated recovery systems cyber threats

In-Service Date: 11/30/2019

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	231	
Non-Labor		0	0	600	
NSE		0	0	0	
	Total	0		831	
FTE		0.0	0.0	2.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758AA - RAMP - Incremental Threat Response systems

Workpaper Detail: 00758AA.001 - RAMP - Incremental Automated recovery systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Incident Response

Program Description: Vendor solution for forensics infrastructure

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Respond

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758AA - RAMP - Incremental Threat Response systems

Workpaper Detail: 00758AA.002 - RAMP - Incremental Automated response systems cyber threats

In-Service Date: Not Applicable

Description:

Non self developed software portion of the project.

Forecast In 2016 \$(000)					
Years 2017 2018 2019					
Labor		0	0	0	
Non-Labor		0	0	3,400	
NSE		0	0	0	
	Total	0	0	3,400	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758AA - RAMP - Incremental Threat Response systems

Workpaper Detail: 00758AA.002 - RAMP - Incremental Automated response systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Incident Response

Program Description: Vendor solution for forensics infrastructure

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Respond

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758AB - RAMP - Incremental Threat Recovery systems

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758AB - RAMP - Incremental Threat Recovery systems

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			ast
Years	s	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	231
Non-Labor	Zero-Based	0	0	0	0	0	0	0	3,999
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	0	4,230
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0

## **Business Purpose:**

The Cybersecurity Recover function refers to developing and implementing the appropriate activities to maintain plans for resilience and to restore any capabilities or services that were impaired due to a cybersecurity event. The Recover Function supports timely recovery to normal operations to reduce the impact from a Cybersecurity event. Examples of control Categories within this Function include: Recovery Planning; Improvements and Communications. The Recover Function is a core capability of the Information Technology business unit. The Cybersecurity department's focus on Recovery functions is to maintain resilience against a Cybersecurity event and, if necessary, to restore cybersecurity capabilities to a known state after an incident.

## **Physical Description:**

Evaluate and deploy hardware and software systems to improve Cybersecurity Recover function capabilities

## **Project Justification:**

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- Timely implementation of technology controls
- Addressing evolving threat capabilities
- Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758AB - RAMP - Incremental Threat Recovery systems

# Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758AB

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758AB - RAMP - Incremental Threat Recovery systems

Workpaper Detail: 00758AB.001 - RAMP - Incremental Automated recovery systems cyber threats

In-Service Date: 11/30/2019

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
Years 2017 2018 2019					
Labor		0	0	231	
Non-Labor		0	0	600	
NSE		0	0	0	
	Total	0		831	
FTE		0.0	0.0	2.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758AB - RAMP - Incremental Threat Recovery systems

Workpaper Detail: 00758AB.001 - RAMP - Incremental Automated recovery systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Security capability recovery infrastructure

Program Description: Recovery infrastructure specific to security capability infrastructure

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Recover

# Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758AB - RAMP - Incremental Threat Recovery systems

Workpaper Detail: 00758AB.002 - RAMP - Incremental Automated recovery systems cyber threats

In-Service Date: Not Applicable

Description:

Non self developed software portion of the project.

Forecast In 2016 \$(000)					
Years 2017 2018 2019					
Labor		0	0	0	
Non-Labor		0	0	3,399	
NSE		0	0	0	
	Total		0	3,399	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758AB - RAMP - Incremental Threat Recovery systems

Workpaper Detail: 00758AB.002 - RAMP - Incremental Automated recovery systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Security capability recovery infrastructure

Program Description: Recovery infrastructure specific to security capability infrastructure

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Recover

# Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method	Adjusted Recorded			Adjusted Forecast				
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	128	0	0
Non-Labor	Zero-Based	0	0	0	0	0	1,616	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		1,744	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0

#### **Business Purpose:**

- New capability to identify, respond and recover from a cyber incident in critical SoCalGas SCADA/ICS networks
- Provide SCG operators visibility into infrastructure configuration and performance
- · Provide network operations visibility into network flows
- Analytic platform will provide ability to visualize network flows, potential security or misconfigurations

Limit impact of cyber security incidents on the gas grid

Reduce identification of indicators of compromise within SCG's most critical networks/environments

Reduce recover times during a cyber security incident

## **Physical Description:**

Deployment of company standard network anomaly devices to critical SCG ICS SCADA infrastructure. Deployment of these devices will focus on key gas control transmission locations and compressor stations. The project will integrate this new technology into SCG logging infrastructure and security incident and event monitoring solutions so events and alerts can be viewed and responded to by Security Operations Center (SOC).

## **Project Justification:**

Provides visibility into ICS/SCADA network traffic to detect anomalies due to configurations issues or unauthorized activity.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1

# Forecast Methodology:

#### Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

## Non-Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

## NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758D

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1
Workpaper Detail: 00758D.001 - RAMP - Incremental SCG Network Anomaly Detection Phase 1

In-Service Date: 08/31/2017

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
Years 2017 2018 2019					
Labor		128	0	0	
Non-Labor		240	0	0	
NSE		0	0	0	
	Total	368	0	0	
FTE		1.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1
Workpaper Detail: 00758D.001 - RAMP - Incremental SCG Network Anomaly Detection Phase 1

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Cyber Security

Program Description: SCG Network Anomaly Detection Phase 1

## Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	2017	2018	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

## **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1

Workpaper Detail: 00758D.002 - RAMP - Incremental Deploy Silent Defense SCADA ICS protection SCG critical sites

In-Service Date: 08/31/2017

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)								
Years 2017 2018 2019								
Labor		0	0	0				
Non-Labor		1,376	0	0				
NSE		0	0	0				
	Total	1,376	0	0				
FTE		0.0	0.0	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758D - RAMP - Incremental SCG Network Anomaly Detection Phase 1

Workpaper Detail: 00758D.002 - RAMP - Incremental Deploy Silent Defense SCADA ICS protection SCG critical sites

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Cyber Security

Program Description: SCG Network Anomaly Detection Phase 1

### Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Detect

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group

00758F - RAMP - Incremental Insider Threat Detection / Prevention

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758F - RAMP - Incremental Insider Threat Detection / Prevention

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	139	0	0
Non-Labor	Zero-Based	0	0	0	0	0	1,704	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0		1,843	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.2	0.0	0.0

### **Business Purpose:**

The Cybersecurity Detect functions refers to developing and implementing the appropriate activities to identify the occurrence of a Cybersecurity event. The Detect Function enables timely discovery of Cybersecurity events. Examples of control Categories within this Function include: Anomalies and Events; Security Continuous Monitoring and Detection Processes.

Timely discovery of Cybersecurity events is enabled by monitoring security-related activities in systems and applications, anomaly detection and security event detection and escalation. The 7x24 Information Security Operations Center monitors detection infrastructure systems to investigate security events. If the security events have the potential to impact the organization, they are escalated to the security incident response process.

## Physical Description:

Deployment of new user behavior and network activity anomoly detection technologies and enhancements of exising security technologies already in production on the corporate network.

#### **Project Justification:**

Improves the capability to detect anomalous activity by insiders

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758F - RAMP - Incremental Insider Threat Detection / Prevention

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758F

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758F - RAMP - Incremental Insider Threat Detection / Prevention

Workpaper Detail: 00758F.001 - RAMP - Incremental User behavior analytics / MS Advanced Threat Analysis machine learn

In-Service Date: 10/31/2017

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)								
Years 2017 2018 2019								
Labor		139	0	0				
Non-Labor		256	0	0				
NSE		0	0	0				
	Total	395		0				
FTE		1.2	0.0	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758F - RAMP - Incremental Insider Threat Detection / Prevention

Workpaper Detail: 00758F.001 - RAMP - Incremental User behavior analytics / MS Advanced Threat Analysis machine learning, be

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Threat Detection

Program Description: Insider Threat Detection / Prevention

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758F - RAMP - Incremental Insider Threat Detection / Prevention

Workpaper Detail: 00758F.002 - RAMP - Incremental Outlook Enterprise Threat Intel system

In-Service Date: 10/31/2017

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)								
Years 2017 2018 2019								
Labor		0	0	0				
Non-Labor		1,448	0	0				
NSE		0	0	0				
	Total	1,448	0	0				
FTE		0.0	0.0	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758F - RAMP - Incremental Insider Threat Detection / Prevention
Workpaper Detail: 00758F.002 - RAMP - Incremental Outlook Enterprise Threat Intel system

#### RAMP Item # 1

RAMP Chapter: SCG-3

**Program Name: Threat Detection** 

Program Description: Insider Threat Detection / Prevention

### Risk/Mitigation:

Risk: A major cyber security incident that causes dirup

Mitigation: Detect

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758I - RAMP - Incremental SSL Decryption

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758I - RAMP - Incremental SSL Decryption

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	116	0	0
Non-Labor	Zero-Based	0	0	0	0	0	180	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		296	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0

### **Business Purpose:**

Improved visibility into encrypted traffic will help us to better identify compromised hosts and prevent: corporate data loss, misconfiguration among all endpoints, insider threats, phishing and spear-phising attempts and compromises. The decryption ability will allow us to to inspect the data.

### **Physical Description:**

This project will implement the technology to allow the inspection of encrypted data. The technology will be implemented at the perimeters in the datacenters. Trafic will be inspected by multiple IS tools, IPS, Malware detection, antivirus, data loss prevention and passive vulnerability detection to ensure full inspection.

### **Project Justification:**

Improve visibility into encrypted network data will dincrease our ability to dentify malicious activity within our environment.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758I - RAMP - Incremental SSL Decryption

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758I

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758I - RAMP - Incremental SSL Decryption

Workpaper Detail: 00758I.001 - RAMP - Incremental Decrypt SSL at the perimeter to enable inspection

In-Service Date: 09/30/2017

Description:

Decrypt SSL at the perimeter to enable inspection

Forecast In 2016 \$(000)								
Years 2017 2018 2019								
Labor		116	0	0				
Non-Labor		180	0	0				
NSE		0	0	0				
	Total	296		0				
FTE		1.0	0.0	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758I - RAMP - Incremental SSL Decryption

Workpaper Detail: 00758I.001 - RAMP - Incremental Decrypt SSL at the perimeter to enable inspection

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: SSL Egress Decryption

Program Description: Decrypt SSL at the perimeter to enable inspection

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758L - RAMP - Incremental Network Security Monitoring

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758L - RAMP - Incremental Network Security Monitoring

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	70	46	0
Non-Labor	Zero-Based	0	0	0	0	0	1,700	100	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		1,770	146	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.5	0.5	0.0

#### **Business Purpose:**

The Cybersecurity Detect function refers to developing and implementing the appropriate activities to identify the occurrence of a Cybersecurity event. The Detect Function enables timely discovery of Cybersecurity events. Examples of control Categories within this Function include: Anomalies and Events; Security Continuous Monitoring; and Detection Processes. Timely discovery of Cybersecurity events is enabled by monitoring security-related activities in systems and applications, anomaly detection, and security event detection and escalation. The 7x24 Information Security Operations Center monitors detection infrastructure systems to investigate security events. If the security events have the potential to impact the organization they are escalated to the security incident response process.

### **Physical Description:**

Deploy a hardware and software system to consolidate network security data from existing network security controls on the business network, and deploy new capabilities on the business network to support network flow, packet meta data, and full packet capture.

#### **Project Justification:**

Will improve network security detection capabilities by providing a broader more complete view of the activities within the environment.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758L - RAMP - Incremental Network Security Monitoring

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758L

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758L - RAMP - Incremental Network Security Monitoring

Workpaper Detail: 00758L.001 - RAMP - Incremental i.e. Packet Sled Splunk Threat Analytics

In-Service Date: 04/30/2018

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)								
Years 2017 2018 2019								
Labor		70	46	0				
Non-Labor		255	100	0				
NSE		0	0	0				
	Total	325	146	0				
FTE		0.5	0.5	0.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758L - RAMP - Incremental Network Security Monitoring

Workpaper Detail: 00758L.001 - RAMP - Incremental i.e. Packet Sled Splunk Threat Analytics

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Network Security Monitoring

Program Description: Packet Sled, Splunk & Threat Analytics

### Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Detect

### Forecast CPUC Cost Estimates (\$000)

	<u> 2017</u>	<u>2018</u>	2019
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758L - RAMP - Incremental Network Security Monitoring

Workpaper Detail: 00758L.002 - RAMP - Incremental Packet Sled Splunk Threat Analytics - non SDS

In-Service Date: 04/30/2018

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)									
	Years 2017 2018 2019								
Labor		0	0	0					
Non-Labor		1,445	0	0					
NSE		0	0	0					
	Total	1,445		0					
FTE		0.0	0.0	0.0					

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758L - RAMP - Incremental Network Security Monitoring

Workpaper Detail: 00758L.002 - RAMP - Incremental Packet Sled Splunk Threat Analytics - non SDS

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Network Security Monitoring

Program Description: Packet Sled, Splunk & Threat Analytics

### Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Detect

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758S - RAMP - Incremental Perimeter Tap Infrastructure Redesign

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758S - RAMP - Incremental Perimeter Tap Infrastructure Redesign

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	81	0
Non-Labor	Zero-Based	0	0	0	0	0	0	1,250	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	1,331	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.8	0.0

### **Business Purpose:**

Simplified network design that allows more efficient and quicker response to integrate needed tools or bypass tools to assist in troubleshooting. Increased visibility and log collection to provide a more holistic view of risk, security posture, and network insight.

### **Physical Description:**

Deploy new network tap infrastructure within the datacenter perimeters. The new solution will be inline and provide the ability to both flow the traffic inline through security and network tools, bypass said tools and connect tools for passive detection and collection.

### **Project Justification:**

Improved network capacity and reliabilty in support of increased network complexity as additional security tools are implemented such as inline DLP MTAs and Web Application Firewalls.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758S - RAMP - Incremental Perimeter Tap Infrastructure Redesign

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758S

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758S - RAMP - Incremental Perimeter Tap Infrastructure Redesign

Workpaper Detail: 00758S.001 - RAMP - Incremental Improved passive and by-pass tap technology

In-Service Date: 06/30/2018

Description:

Improved passive and by-pass tap technology

Forecast In 2016 \$(000)									
	Years 2017 2018 2019								
Labor		0	81	0					
Non-Labor		0	1,250	0					
NSE		0	0	0					
	Total	0	1,331	0					
FTE		0.0	0.8	0.0					

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758S - RAMP - Incremental Perimeter Tap Infrastructure Redesign

Workpaper Detail: 00758S.001 - RAMP - Incremental Improved passive and by-pass tap technology

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Perimeter Tap Infrastructure Redesign

Program Description: Improved passive and by-pass tap technology

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758Z - RAMP - Incremental Threat Detection systems

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	s	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	232
Non-Labor	Zero-Based	0	0	0	0	0	0	0	4,500
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0		0	0	4,732
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0

#### **Business Purpose:**

The Cybersecurity Detect function refers to developing and implementing the appropriate activities to identify the occurrence of a Cybersecurity event. The Detect Function enables timely discovery of Cybersecurity events. Examples of control Categories within this Function include: Anomalies and Events; Security Continuous Monitoring; and Detection Processes. Timely discovery of Cybersecurity events is enabled by monitoring security-related activities in systems and applications, anomaly detection, and security event detection and escalation. The 7x24 Information Security Operations Center monitors detection infrastructure systems to investigate security events. If the security events have the potential to impact the organization, they are escalated to the security incident response process.

#### Physical Description:

Evaluate and deploy hardware and software systems to improve threat detection capabilities

### **Project Justification:**

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- Timely implementation of technology controls
- Addressing evolving threat capabilities
- Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758Z

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.001 - RAMP - Incremental Automated detection systems cyber threats

In-Service Date: 11/30/2019

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)								
	Years 2017 2018 2019							
Labor		0	0	232				
Non-Labor		0	0	675				
NSE		0	0	0				
	Total	0		907				
FTE		0.0	0.0	2.0				

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: B. DETECT
Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.001 - RAMP - Incremental Automated detection systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Cybersecurity Event Monitoring - IT
Program Description: Threat Detection systems

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	2017	2018	2019
Low	0	0	0
High	0	0	0

2018

2010

Funding Source: CPUC-GRC Forecast Method: Zero-Based

2017

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.002 - RAMP - Incremental Automated detection systems cyber threats

In-Service Date: 11/30/2019

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)						
Years 2017 2018 2019						
Labor		0	0	0		
Non-Labor		0	0	3,825		
NSE		0	0	0		
	Total		0	3,825		
FTE		0.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.002 - RAMP - Incremental Automated detection systems cyber threats

## RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Cybersecurity Event Monitoring – IT Program Description: Threat Detection systems

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.003 - RAMP - Incremental automated detection systems cyber threats

In-Service Date: 11/30/2019

Description:

automated detection systems cyber threats

Forecast In 2016 \$(000)						
Years 2017 2018 2019						
Labor		0	0	0		
Non-Labor		0	0	0		
NSE		0	0	0		
	Total	0		0		
FTE		0.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.003 - RAMP - Incremental automated detection systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Cybersecurity Event Monitoring – IT Program Description: Threat Detection systems

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.004 - RAMP - Incremental automated detection systems cyber threats

In-Service Date: 11/30/2019

Description:

automated detection systems cyber threats

Forecast In 2016 \$(000)						
Years 2017 2018 2019						
Labor		0	0	0		
Non-Labor		0	0	0		
NSE		0	0	0		
	Total	0		0		
FTE		0.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: B. DETECT

Category-Sub: 1. DETECT

Workpaper Group: 00758Z - RAMP - Incremental Threat Detection systems

Workpaper Detail: 00758Z.004 - RAMP - Incremental automated detection systems cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Cybersecurity Event Monitoring – IT Program Description: Threat Detection systems

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY
Witness: Gavin H. Worden
Category: C. RESPOND
Workpaper: VARIOUS

Summary for Category: C. RESPOND

Labor Non-Labor

In 2016\$ (000)				
Adjusted-Recorded	Adjusted-Forecast			
2016	2017	2019		
0	52	163	0	
0	150	1,751	0	
0	0	0	0	
0	202	1,914	0	
0.0	0.5	1.5	0.0	

NSE	
Total	
FTE	

00758C RAMP - Incremen	ntal Forensics System F	Rebuild		
Labor	0	52	0	0
Non-Labor	0	150	0	0
NSE	0	0	0	0
Total		202		0
FTE	0.0	0.5	0.0	0.0
00758T RAMP - Incremen	ntal Incident Response	Secure Collaboration		
Labor	0	0	163	0
Non-Labor	0	0	1,751	0
NSE	0	0	0	0
Total		0	1,914	0
FTE	0.0	0.0	1.5	0.0

Beginning of Workpaper Group
00758C - RAMP - Incremental Forensics System Rebuild

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758C - RAMP - Incremental Forensics System Rebuild

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Recorded Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	52	0	0
Non-Labor	Zero-Based	0	0	0	0	0	150	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0		202	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.5	0.0	0.0

### **Business Purpose:**

The enterprise Forensics system is at end of life and no longer supported by manufacturer. Legal departments at Sempra Corp, SDGE and SCG are the primary drivers of investigation requests.

#### **Physical Description:**

This project will replace the legacy system with new upgraded servers and storage forensics system and expand our capabilities for e-discovery (electronic discovery of relevant files). The system is autonomous, dedicated servers / storage within a secure Forensics zone not accessible from the corporate network to meet Legal, security and privacy requirements and for this reason the system cannot utilize shared VM / SAN infrastructure. This project will implement replication and restore capabilities.

### **Project Justification:**

Maintaining in house forensics capability in support of Legal and HR departments, and expanding e-discovery capability will avoid cost prohibitive third party services and provide more robust recoverability of the data storage system.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758C - RAMP - Incremental Forensics System Rebuild

## Forecast Methodology:

#### Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

### Non-Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758C

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758C - RAMP - Incremental Forensics System Rebuild
Workpaper Detail: 00758C.001 - RAMP - Incremental Forensics System Rebuild

In-Service Date: 03/31/2017

Description:

...

Forecast In 2016 \$(000)						
Years 2017 2018 2019						
Labor		52	0	0		
Non-Labor		150	0	0		
NSE		0	0	0		
	Total	202	0			
FTE		0.5	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: C. RESPOND
Category-Sub: 1. RESPOND

Workpaper Group: 00758C - RAMP - Incremental Forensics System Rebuild
Workpaper Detail: 00758C.001 - RAMP - Incremental Forensics System Rebuild

### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Enterprise Forensics

Program Description: Rebuild of the forensics and ediscovery systems

### Risk/Mitigation:

Risk: All Cyber Risks Mitigation: Respond

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group
00758T - RAMP - Incremental Incident Response Secure Collaboration

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758T - RAMP - Incremental Incident Response Secure Collaboration

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast	Method		Adjusted Recorded			Adjusted Forecast			
Years	s	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	163	0
Non-Labor	Zero-Based	0	0	0	0	0	0	1,751	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	1,914	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	1.5	0.0

#### **Business Purpose:**

The Cybersecurity Respond function refers to developing and implementing the appropriate activities to take action regarding a detected Cybersecurity event. The Respond Function supports the ability to contain the impact of a potential Cybersecurity event. Examples of control Categories within this Function include: Response Planning; Communications; Analysis; Mitigation; and Improvements.

The Incident Response team coordinates cybersecurity incident response activities when a security event is escalated. They also provide analysis of the incident, during the incident, to determine the most effective response, as well as after the incident in terms of lessons learned. During the incident, communications with stakeholders are maintained. This functional area is the focus of ongoing training to maintain readiness through exercises to validate the response plans for high impact systems.

#### **Physical Description:**

Deploy a new security platform for Incident Response collaboration on large scale cyber events.

### **Project Justification:**

Improve the ability to respond to large scale cyber incident.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758T - RAMP - Incremental Incident Response Secure Collaboration

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758T

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758T - RAMP - Incremental Incident Response Secure Collaboration

Workpaper Detail: 00758T.001 - RAMP - Incremental Deploy a comm and coordination platform securely leveraged on the c

In-Service Date: 09/30/2018

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	163	0	
Non-Labor		0	263	0	
NSE		0	0	0	
	Total	0	426	0	
FTE		0.0	1.5	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758T - RAMP - Incremental Incident Response Secure Collaboration

Workpaper Detail: 00758T.001 - RAMP - Incremental Deploy a comm and coordination platform securely leveraged on the corp ntw

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Incident Response Secure Collaboration

Program Description: Deploy a communication and coordination platform that can be securely leveraged on the corporate

network

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Respond

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758T - RAMP - Incremental Incident Response Secure Collaboration

Workpaper Detail: 00758T.002 - RAMP - Incremental Deploy a comm and coordination platform securely leveraged on the co

In-Service Date: 09/30/2018

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	0	
Non-Labor		0	1,488	0	
NSE		0	0	0	
	Total	0	1,488	0	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: C. RESPOND

Category-Sub: 1. RESPOND

Workpaper Group: 00758T - RAMP - Incremental Incident Response Secure Collaboration

Workpaper Detail: 00758T.002 - RAMP - Incremental Deploy a comm and coordination platform securely leveraged on the corp ntwl

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Incident Response Secure Collaboration

Program Description: Deploy a communication and coordination platform that can be securely leveraged on the Corporate

Network

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Respond

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden D. IDENTIFY Category: **VARIOUS** Workpaper:

Summary for Category: D. IDENTIFY

	In 2016\$ (000)					
	Adjusted-Recorded		Adjusted-Forecast			
	2016	2017	2018	2019		
Labor	0	174	0	231		
Non-Labor	0	1,300	0	4,500		
NSE	0	0	0	0		
Total	0	1,474	0	4,731		
FTE	0.0	1.5	0.0	2.0		

00758E RAMP - Incrementa	al Enterprise Threat Ir	itelligence		
Labor	0	174	0	0
Non-Labor	0	1,300	0	0
NSE	0	0	0	0
Total	0	1,474	0	
FTE	0.0	1.5	0.0	0.0
00758Y RAMP - Incrementa	al Threat Identification	n systems		
Labor	0	0	0	231
Non-Labor	0	0	0	4,500
NSE	0	0	0	0
Total	0	0	0	4,731
FTE	0.0	0.0	0.0	2.0

Beginning of Workpaper Group
00758E - RAMP - Incremental Enterprise Threat Intelligence

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758E - RAMP - Incremental Enterprise Threat Intelligence

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adjusted Recorded			Adjusted Forecast			
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	174	0	0
Non-Labor	Zero-Based	0	0	0	0	0	1,300	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	1,474	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.5	0.0	0.0

### **Business Purpose:**

- Expand our ability to identify, react, respond quickly, and recover from a sensitive information extraction and cyber security incident.
- · Reduced time to respond to threats and incidents.
- Improved efficiency and resource utilization.
- · Sharing threat intelligence from government agencies and trusted authorities.

Limit potential liability damage a cyber security incident

Ability to leverage this technology for future requirements

#### Physical Description:

Acquire and deploy a solution from a top tier provider of Threat Intelligence, Analysis, Cyber Espionage, Scenario Testing and Automated Response.

#### **Project Justification:**

Improve capability to response effectively to cyber incidents effecting critical infrastructure and enterprise systems.

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758E - RAMP - Incremental Enterprise Threat Intelligence

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758E

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: D. IDENTIFY

Category-Sub: 1. IDENTIFY

Workpaper Group: 00758E - RAMP - Incremental Enterprise Threat Intelligence
Workpaper Detail: 00758E.001 - RAMP - Incremental Enterprise Threat Intel system

In-Service Date: 06/30/2017

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)						
	Years 2017 2018 2019					
Labor		174	0	0		
Non-Labor		195	0	0		
NSE		0	0	0		
	Total	369	0	0		
FTE		1.5	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758E - RAMP - Incremental Enterprise Threat Intelligence
Workpaper Detail: 00758E.001 - RAMP - Incremental Enterprise Threat Intel system

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Vulnerability Management

Program Description: Implementation of an active scanning vulnerability management solution and a passive scanning

capability

## Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Identify

### Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758E - RAMP - Incremental Enterprise Threat Intelligence
Workpaper Detail: 00758E.002 - RAMP - Incremental Enterprise Threat Intel system

In-Service Date: 06/30/2017

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)						
	Years 2017 2018 2019					
Labor		0	0	0		
Non-Labor		1,105	0	0		
NSE		0	0	0		
	Total	1,105	0			
FTE		0.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758E - RAMP - Incremental Enterprise Threat Intelligence
Workpaper Detail: 00758E.002 - RAMP - Incremental Enterprise Threat Intel system

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Vulnerability Management

Program Description: Implementation of an active scanning vulnerability management solution and a passive scanning

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Identify

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	2019
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

#### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Beginning of Workpaper Group 00758Y - RAMP - Incremental Threat Identification systems

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0

Category: D. IDENTIFY

Category-Sub: 1. IDENTIFY

Workpaper Group: 00758Y - RAMP - Incremental Threat Identification systems

#### Summary of Results (Constant 2016 \$ in 000s):

Forecast Method		Adjusted Recorded				Adjusted Forecast			
Years	s	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	0	231
Non-Labor	Zero-Based	0	0	0	0	0	0	0	4,500
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	ıl	0	0	0	0	0	0	0	4,731
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.0

#### **Business Purpose:**

The Cybersecurity Identify function refers to developing organizational understanding to manage Cybersecurity risk to systems, assets, data, and capabilities. The activities in the Identify Function are foundational for effective use of the NIST Framework. Understanding the business context, the resources that support critical functions, and the related cybersecurity risks, enables an organization to focus and prioritize its efforts, consistent with its risk management strategy and business needs. Examples of control Categories within this Function include: Asset Management; Business Environment; Governance; Risk Assessment; and Risk Management Strategy.

Program activities in the Identify Function include maintaining a security policy framework, asset management, risk assessments, threat intelligence, and risk management. For example, in conjunction with the IT Enterprise Architecture group, the Cybersecurity control capabilities are documented. Risk assessments conducted by internal and external resources review the security posture of practices, technology, security controls, and other business activities. The assessments identify opportunities for improvements. These opportunities are prioritized via the risk management process. As projects are identified, funded, and completed, the security capabilities are updated in the capability repository.

#### Physical Description:

Evaluate and deploy hardware and software systems to improve cybersecurity identify function capabilities.

#### **Project Justification:**

- Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:
- Timely implementation of technology controls
- · Addressing evolving threat capabilities
- Supporting and/or leveraging new technologies

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758Y - RAMP - Incremental Threat Identification systems

## Forecast Methodology:

#### Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

### NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00758Y

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758Y - RAMP - Incremental Threat Identification systems
Workpaper Detail: 00758Y.001 - RAMP - Incremental Identify cyber threats

In-Service Date: 11/30/2019

Description:

Self developed software portion of the project

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	231	
Non-Labor		0	0	675	
NSE		0	0	0	
	Total		0	906	
FTE		0.0	0.0	2.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758Y - RAMP - Incremental Threat Identification systems
Workpaper Detail: 00758Y.001 - RAMP - Incremental Identify cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Threat Identification systems

Program Description: Threat Identification systems

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Identify

## Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	2018	2019
Low	0	0	0
Hiah	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758Y - RAMP - Incremental Threat Identification systems
Workpaper Detail: 00758Y.002 - RAMP - Incremental Identify cyber threats

In-Service Date: 11/30/2019

Description:

License/materials purchase non SDS

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	0	
Non-Labor		0	0	3,825	
NSE		0	0	0	
	Total	0	0	3,825	
FTE		0.0	0.0	0.0	

Area: CYBER SECURITY Witness: Gavin H. Worden

Budget Code: 00758.0
Category: D. IDENTIFY
Category-Sub: 1. IDENTIFY

Workpaper Group: 00758Y - RAMP - Incremental Threat Identification systems
Workpaper Detail: 00758Y.002 - RAMP - Incremental Identify cyber threats

#### RAMP Item # 1

RAMP Chapter: SCG-3

Program Name: Threat Identification systems

Program Description: Threat Identification systems

### Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Identify

## Forecast CPUC Cost Estimates (\$000)

	<u> 2017</u>	<u>2018</u>	2019
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Zero-Based

Work Type: Non-Mandated

Work Type Citation: See Workpaper

### **Historical Embedded Cost Estimates (\$000)**

Embedded Costs: 0